

intercom

Journal of the Air Force C4 community ☆ October 2003

Almanac



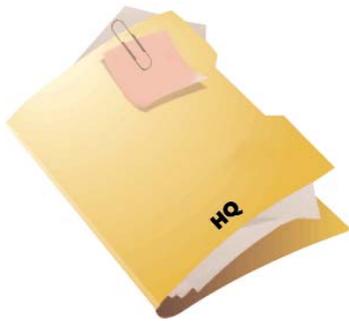
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intercom



4 Air Staff Senior Communicators Past & Present



6 Headquarters



8 The Air Force's Major Commands



This month's cover, themed "Almanac" is designed by Tech. Sgt. Jim Verchio, Intercom Editor.

3 Air Force Communications and Information Workforce Statistics

4 Take a look back at Comm and Info's key communicators

6 Deputy Chief of Staff for Warfighting Integration

7 Director of Communications Operations

Major Commands

8 Air Combat Command

10 Air Education and Training Command

11 Air Force Materiel Command

12 Air Force Reserve Command

13 Air Force Space Command

15 Air Mobility Command

16 Air Force Special Operations Command

17 Pacific Air Forces

18 U.S. Air Forces in Europe

Direct Reporting Units

20 10th Communications Squadron

11th Wing

Field Operating Agencies

21 Air Force Weather Agency

22 Air Force Communications Agency

23 Air Force Command, Control, Intelligence, Surveillance and Reconnaissance Center

24 Air Force Frequency Management Agency

24 Air Force Pentagon Communications Agency

25 Air Force Flight Standards Agency

26 Air Force Services Agency

27 Air Force Agency for Modeling and Simulation

AFMC Subordinate Units

28 Materiel Systems Group

Standard Systems Group

29 38th Engineering Installation Group

ACC Subordinate Units

30 Air Intelligence Agency

31 Air Force Information Warfare Center

32 Air Force Information Warfare Battlelab

33 Air National Guard

35 Air Force Communications and Information Career Program

Communications and Information Officer Assignments Team

Call DSN 779-5690 to discuss story ideas or send an e-mail to intercom@scott.af.mil To provide feedback via survey style, visit: www.afnews.af.mil/internal/survey/survey_index.htm

THE JOURNAL OF THE AIR FORCE C4 COMMUNITY

Gen. John P. Jumper
Air Force Chief of Staff

Lt. Gen. William T. Hobbins
Deputy Chief of Staff for Warfighting Integration

Lt. Gen. Ronald E. Keys
Deputy Chief of Staff for Air and Space Operations

Lt. Gen. Michael E. Zettler
Deputy Chief of Staff for Installations and Logistics

Maj. Gen. Charles E. Croom Jr.
Director of C4ISR Infostructure DCS for Warfighting Integration

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Subscription requests

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Comments to the staff

Comments may be e-mailed to intercom@scott.af.mil or sent via the postal service to AFCA/PA, intercom, 203 W. Losey St., Room 1200, Scott AFB, IL 62225-5222. Fax questions or comments to DSN 779-6129.



<http://usaf.smartforce.com>

WORKFORCE STATS

Officers: 4,509

- Male: 3,716
- Female: 793
- Average Age: 33
- Education levels
 - ▶ Bachelors: 2,644
 - ▶ Masters: 1,841
 - ▶ PhD: 24
 - ▶ Professional: 2

Enlisted: 38,149

- Male: 29,201
- Female: 8,948
- Average Age: 29
- Education levels
 - ▶ Bachelors: 2,089
 - ▶ Masters: 275

Civilians: 22,876

- Male: 8,790
- Female: 14,086
- Average Age: 46
- Education levels
 - ▶ Bachelors: 3,787
 - ▶ Masters: 1,024
 - ▶ PhD: 29
 - ▶ Professional: 9

CAREER FIELD MANAGERS

Maintenance
2E
 CMSgt. Larry Watlington
 DSN 425-1509

Info. Management
3A
 CMSgt. John Snead
 DSN 425-1502

Computers
3C
 CMSgt. Debra Snyder
 DSN 425-1504

Visual Information
3V
 CMSgt. Aletha Frost
 DSN 425-6137

Postal
8M
 CMSgt. John Snead
 DSN 425-1502

AFCA EXECUTIVE AGENTS

CMSgt. Percy Singleton
 DSN 779-6202

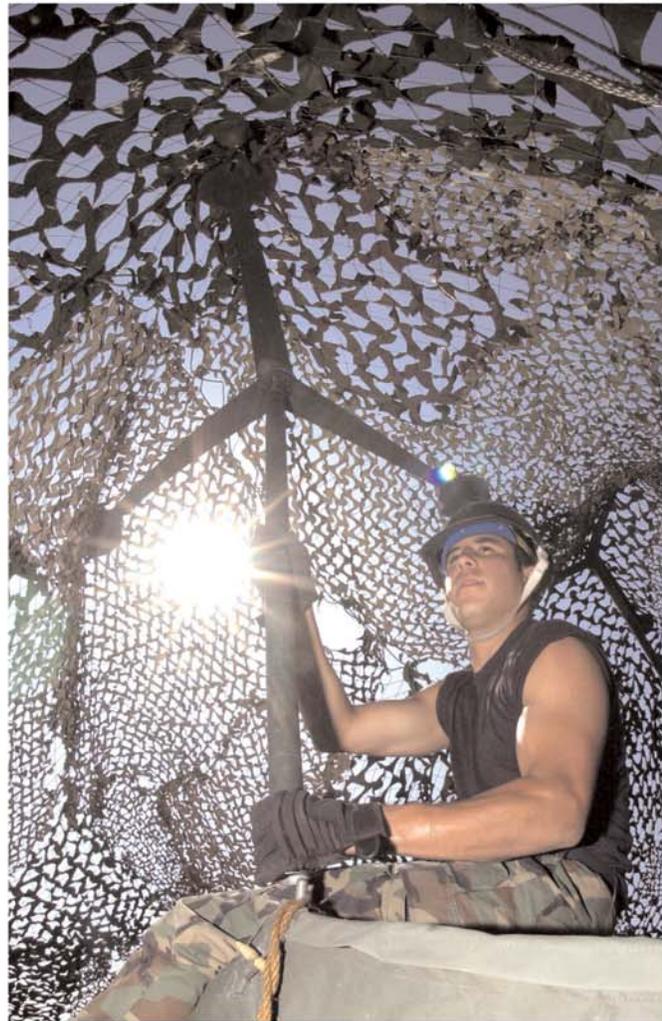
CMSgt. Terrie Powell
 DSN 779-6206

CMSgt. Lola Comer
 DSN 779-6201

SMSgt. Joseph Vance
 DSN 779-6207

CMSgt. Terrie Powell
 DSN 779-6206

Source: Karen Blund, AFCA/OPIC



Air Staff Communicators



**Maj. Gen.
Francis Ankenbrandt**
1947-1951



**Maj. Gen.
Raymond Maude**
1951-1953



**Maj. Gen.
Gordon Blake**
1953-1956



**Maj. Gen.
Alvin Pachynski**
1956-1958



**Maj. Gen.
Lee Paschall**
1971-1974



**Maj. Gen.
Robert Edge**
1974-1977



**Maj. Gen.
Robert Herres**
1977-1979



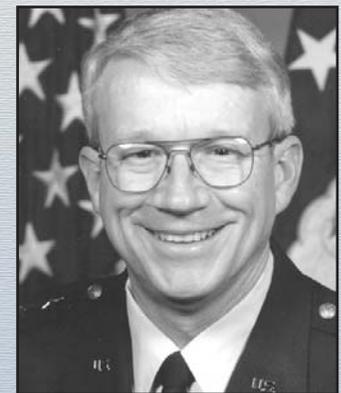
**Maj. Gen.
William McLaren Jr.**
1979-1981



**Lt. Gen.
Carl O'Berry**
1992-1995



**Lt. Gen.
John Fairfield**
1995-1996



**Lt. Gen.
William Donahue**
1996-2000

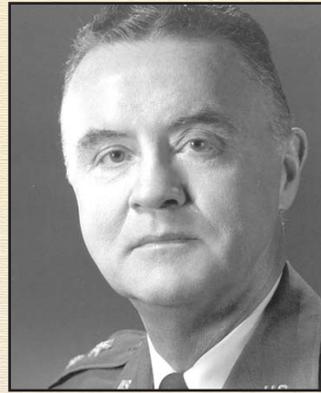
Past & Present



**Maj. Gen.
Harold Grant**
1958-1961



**Maj. Gen.
John Bestic**
1961-1962



**Maj. Gen.
J. Francis Taylor Jr.**
1962-1965



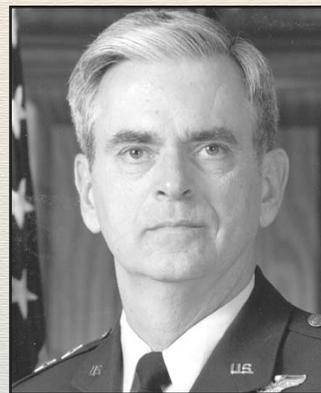
**Maj. Gen.
Gordon Gould Jr.**
1965-1971



**Maj. Gen.
Gerald Prather**
1981-1984



**Maj. Gen.
John Stihl**
1984-1986



**Maj. Gen.
Robert Ludwig**
1986-1989 & 1990-1992



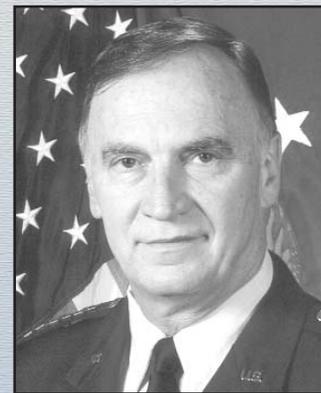
**Brig. Gen.
Albert Edmonds**
1989-1990



**Lt. Gen.
John Woodward Jr.**
2000-2002



**Lt. Gen.
Leslie Kenne**
2002-2003



**Lt. Gen.
William Hobbins**
2003-Present



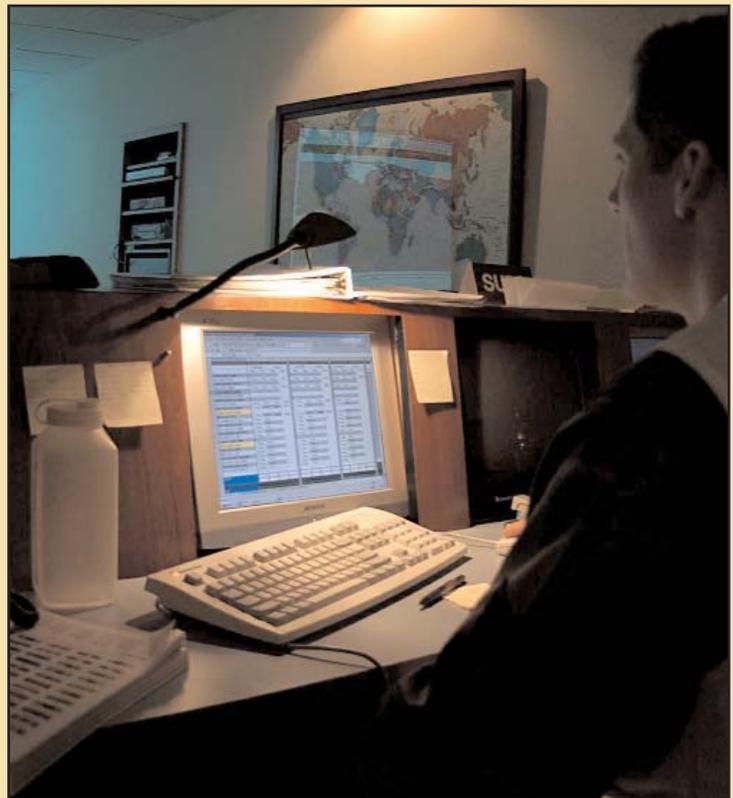
Deputy chief of staff, Warfighting Integration

Headquarters: Pentagon, Washington, D.C.

Web Address: <https://www.xi.hq.af.mil>

HQ

Mission: The Deputy Chief of Staff, Warfighting Integration, is responsible to the Chief of Staff of the Air Force for the integration of manned, unmanned and space command, control, communications, computers, intelligence, surveillance, reconnaissance (C4ISR) systems across the Air Force. The DCS interacts directly with the services, JCS, OSD, OMB, and Congress on C4ISR integration issues. The DCS develops policy and allocation guidelines governing the use of C4ISR systems and resources. It ensures C4ISR doctrine, systems architecture, concept development, and implementation meet warfighter needs. The DCS is also responsible for all Air Force plans, architectures, processes, innovation, and program evaluation of C4ISR systems.



XI: DCS for Warfighting Integration

Lt Gen William T. Hobbins
DSN 225-6829; Comm (703) 695-6829

XI-2: Asst DCS for Warfighting Integration

Rob C. Thomas II
DSN 224-1605; Comm (703) 697-1605

XIC: Directorate of C4ISR Infostructure

Maj Gen Charles E. Croom, Jr.
DSN 227-1326; Comm (703) 697-1326

XII: Directorate of C4ISR Integration

Brig Gen Dan R. Goodrich
DSN 225-1833; Comm (703) 695-1833

XIP: Directorate of Resource Planning

Col Daniel R. Dinkins, Jr.
DSN 227-3943; Comm (703) 697-3943

XIW: Directorate of Architecture and Assessment

David Tillotson III
DSN 225-1839; Comm (703) 695-1839

E-mail: af.xi@pentagon.af.mil

Fax: DSN 222-7512; Comm (703) 692-7512
Address: HQ USAF/XI, 1800 Air Force Pentagon
Washington DC 20330-1800

People assigned



Field Operating Agencies

Air Force Command, Control, Intelligence, Surveillance and Reconnaissance Center, Langley AFB, Va.
Air Force Agency for Modeling and Simulation, Orlando, FL
Air Force Communications Agency, Scott AFB, IL
Air Force Frequency Management Agency, Alexandria, Va.

HQ USAF Director of Communications Operations



Headquarters: Pentagon, Washington, D.C.

Web Address: <http://www.il.hq.af.mil/ilc>

Mission: The Director, Communications Operations, U.S. Air Force headquarters, is responsible to the deputy chief of staff, Installations and Logistics, and to the chief of staff of the Air Force for developing policies and procedures for communication enterprise operations. The directorate ensures the communications and information community is organized, trained, and equipped for full-spectrum operations. It provides secure, reliable, and robust global communications and networks. Advocates and defends communications requirements and resources for combatant commanders and major commands to the Air Force corporate structure. Interfaces with operators at all levels to ensure seamless integration of command and control and combat support capabilities. Finally, develops and disseminates policy and guidance addressing force structure, force development, communications and information officer and enlisted matters and enterprise information management in support of communications operations Air Force-wide.

ILC: Director of Communications Operations, DCS/Installations and Logistics

Col. Ronnie D. Hawkins
DSN 425-6100; Comm (703) 588-6100

ILC-2: Deputy Director

Richard L. Testa
DSN 425-6100; Comm (703) 588-6100

ILC-3: Associate Director

Col. Patrick W. Phillips
DSN 425-6190; Comm (703) 588-6190

ILCO: Global C4 Operations division

Col. Mike Sinisi
DSN 425-7820; Comm (703) 588-7820

ILCS: C4 Systems division

Col. Barb Pasierb (acting)
DSN 425-6326; Comm (703) 588-6326

ILCX: Force Management, Plans and Policy division

Col. Holly Lyon
DSN 425-1526; Comm (703) 588-1526

ILC-PM: AFPCA Strategic Sourcing Program

Col. Dean Allred
DSN 425-1528; Comm (703) 588-1528

E-mail: af.ilc@pentagon.af.mil

Fax: DSN 425-7566; Comm (703) 588-7566
Address: HQ USAF/ILC, 1030 Air Force Pentagon
Washington DC 20330-1030

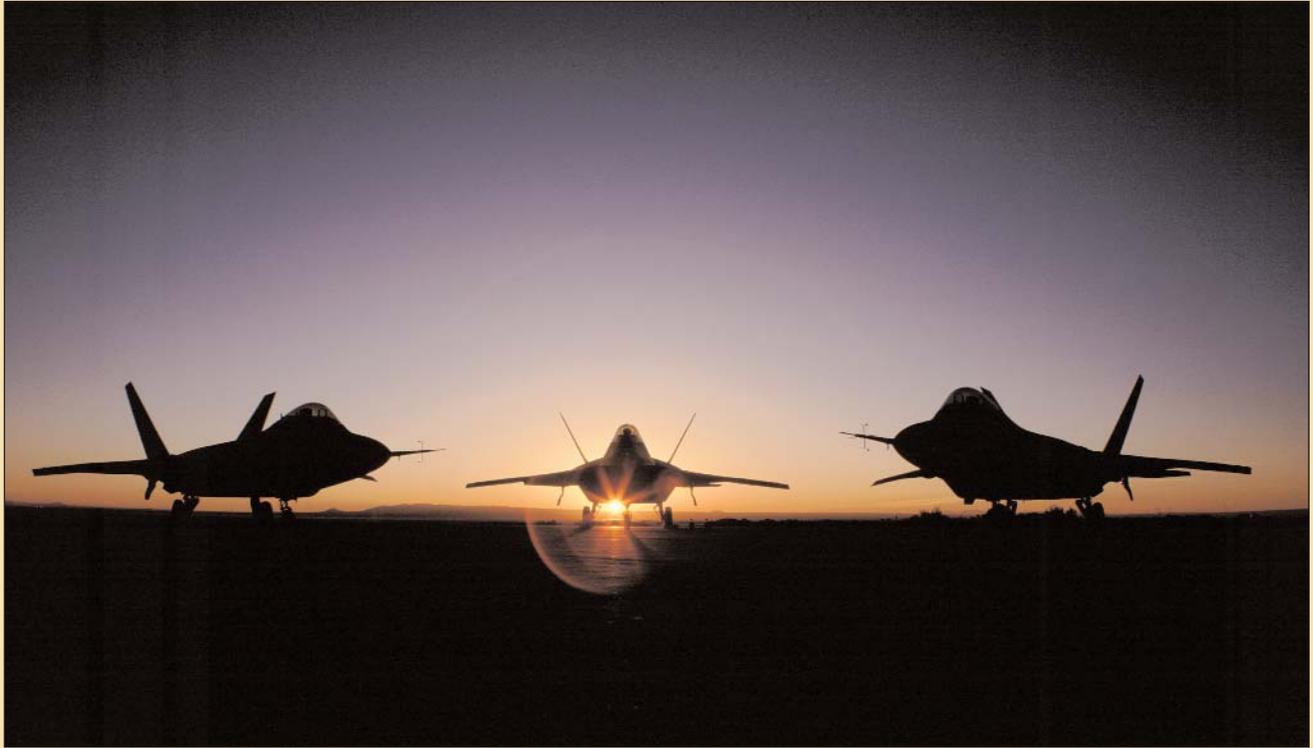
People assigned

Officers		33	Civilians		25
Enlisted		11	Contractors		9

Field Operating Agencies

Air Force Pentagon Communications
Agency, Washington D.C.

Air Combat Command



Headquarters: Langley AFB, Va.

<https://wwwmil.acc.af.mil/>

Mission: Air Combat Command communications and information warriors provide strategic direction, policy, and resources for four numbered air forces, 15 major bases, and 15 other major units. In addition, they are lead agents for the combat air forces, including representatives from USAFE, PACAF, AFSOC, AFSPC, AFRC and ANG.

The more than 12,400 communications professionals in ACC are integral to the mission of delivering "rapid, decisive and sustainable airpower, anytime, anywhere." Together, they link systems and

programs into integrated warfighting infrastructures, providing command, control, communications, computer, information, intelligence, surveillance, and reconnaissance capabilities. In this capacity, HQ ACC/SC staff fulfills a wide range of roles and responsibilities including guidance for aerospace expeditionary force capability, deployable communications, and air operations command and control.

The team also integrates and provides life-cycle management for airborne, deployable, air control, navigational/landing systems and survivable strategic systems. ACC remains focused on its responsibilities to Combatant Commanders, coalition and aerospace expeditionary forces and units during wartime, exercises and daily operations.

SC: Director, Communications and Information Systems:

Brig. Gen. William T. Lord
DSN 574-3210

SC-2: Deputy Director, CIS:

Col. Roland N. LeSieur
DSN 574-3210

SCE: Executive Officer:

DSN 574-2709

SCE: Executive Officer – Personnel:

DSN 574-2471

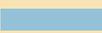
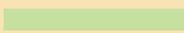
DAG: Director's Action Group:

DSN 574-3468

SCT: Technical Director:

DSN 574-7064

People assigned

Officers  59 Enlisted  64 Civilians  66 Contractors  61

SCC: Combat/Base Systems:

DSN 574-2172

SCG: ANG Assistant to SC:

DSN 574-2556

SCN: Networks:

DSN 574-4303

SCS: Systems Integration:

DSN 574-7064

SCW: Warfighter C3 Support:

DSN 574-3225

SCX: Plans and Resources division:

DSN 574-4717

E-mail: acc.sc@langley.af.mil

Fax: DSN 574-2226

Address: HQ ACC/SC 180 Benedict Ave, Suite 210
Langley AFB, VA 23665-1993**ACC Contacts****1st AF/A6 (CONR/A6),
Tyndall AFB, Fla.
DSN 523-3095****28th CS, Ellsworth AFB, S.D.
DSN 675-2148****379th ECS, AORCENTAF
318-471-2023****5th CBCSS, Robins AFB
DSN 468-4849****8th AF/A6 (608th ACOMS),
Barksdale AFB, La.
DSN 781-5251****49th CS, Holloman AFB, N.M.
DSN 572-3064****505th CS, Hurlburt Field
DSN 641-9450****51st CBCS, Robins AFB
DSN 468-5206****9th AF/A6 (609th ACOMS),
Shaw AFB, S.C.
DSN 965-2725/1472****53rd CSS, Eglin AFB, Fla.
DSN 872-0638****509th CS, Whiteman AFB, Mo.
DSN 975-2154****52nd CBCS, Robins AFB
DSN 468-3717****12th AF/A6 (612th ACOMS),
Davis-Monthan AFB, Ariz.
DSN 228-2102****55th CG, Offutt AFB, Neb.
DSN 271-4108****552d CSG, Tinker AFB, Okla.
DSN 884-2841****53rd CBCS, Robins AFB
DSN 468-2471****1st CS, Langley AFB, Va.
DSN 574-2657****55th CS, Offutt AFB
DSN 271-5901****552d CSS, Tinker AFB
DSN 884-2991****54th CBCS, Robins AFB
DSN 468-1621****2d CS, Barksdale AFB
DSN 781-2108****55th MCCS, Offutt AFB
DSN 271-0092****702d CSS, Tyndall AFB
DSN 523-0894****ACC CG, Langley AFB
DSN 574-6641/6637****4th CS, Seymour Johnson AFB, N.C.
DSN 722-1001****55th CSS, Offutt AFB
DSN 271-1140****752d CSS, Tinker AFB
DSN 884-7825****82nd CSS, Langley AFB
DSN 574-6665****5th CS, Minot AFB, N.D.
DSN 453-2150****755th CS, Offutt AFB
DSN 271-2100****3rd CCG, Tinker AFB
DSN 884-5454****83rd CS, Langley AFB
DSN 574-6540****7th CS, Dyess AFB, Texas
DSN 461-3302****99th CS, Nellis AFB, Nev.
DSN 682-2069/2070****3rd CCSS, Tinker AFB
DSN 884-2303****84th RADES, Hill AFB, Utah
DSN 777-3712****9th CS, Beale AFB, Calif.
DSN 368-2898****116th CSS, Robins AFB, Ga.
DSN 497-2694****31st CCS, Tinker AFB
DSN 884-7604****33rd FW/SC, Eglin AFB
DSN 875-4423****20th CS, Shaw AFB, S.C.
DSN 965-1420****347th CS, Moody AFB, Ga.
DSN 460-3456****32d CCS, Tinker AFB
DSN 884-3963****388th FW/SC, Hill AFB
DSN 775-4287****27th CS, Cannon AFB, N.M.
DSN 681-2040****355th CS, Davis-Monthan AFB, Ariz.
DSN 228-4751****33rd CCS, Tinker AFB
DSN 884-3193****NEADS, Griffiss AFB, N.Y.
DSN 587-6299****366th CS, Mt. Home AFB, Idaho
DSN 728-2036****34th CCS, Tinker AFB
DSN 884-7404****SEADS, Tyndall AFB, Fla.
DSN 523-5542****5th CCG, Robins AFB, Ga.
DSN 468-3223****WADS, McChord AFB, Wash.
DSN 382-4839**

Air Education and Training Command

Headquarters: Randolph AFB, San Antonio, Texas

<http://www.aetc.af.mil/sc>

Mission: The Air Education and Training Command SC provides major command policy, guidance, and resources for Communications and Information systems and services for two Numbered Air Force's, HQ Air University, and 13 bases to sustain the Air Force's combat capability. The directorate supports Air Force combat crew, US/NATO pilot, US/Allied navigator training; technical, medical, and field training; Reserve Officer Training Corps; basic, officer, and international military training; Air Force Institute of Technology; professional military education schools; Community College of the Air Force; and the Air Force Recruiting Service.



SC: Director of Communications and Information

Col. David C. Schreck
DSN 487-4708

SC2: Deputy Director of Communications & Information

Col. Rodney C. Pohlmann
DSN 487-4708

SCG: Directors Action Group

Maj. Donald L. Wright
DSN 487-4474

SCE: Executive Officer

Maj. Lionel F. Earl
DSN 487-4708

SCM: Mission Systems Division

Col. John F. Buckalew
DSN 487-4014

SCT: Architecture, Interoperability, and Technology Division

Thomas E. Maher
DSN 487-4168

SCX: Plans Division

Col. John R. Taglieri
DSN 487-6202

AETC Contacts

12th CS, Randolph AFB, Texas
DSN 487-2626

47th CS, Laughlin AFB, Texas
DSN 732-5647

97th CS, Altus AFB, Okla.
DSN 866-7544

AFIT/SC, Wright-Patterson AFB
DSN 785-6565

14th CS, Columbus AFB, Miss.
DSN 742-2001

56th CS, Luke AFB, Ariz.
DSN 896-7160

314th CS, Little Rock AFB, Ark.
DSN 731-3735

333rd TRS, Keesler AFB, Miss.
DSN 597-2259

17th CS, Goodfellow AFB, Texas
DSN 477-3000

71st CS, Vance AFB, Okla.
DSN 448-7756

325th CS, Tyndall AFB, Fla.
DSN 523-2021

336th TRS, Keesler AFB
DSN 597-5314

37th CS, Lackland AFB, Texas
DSN 925-0408

81st CS, Keesler AFB, Miss.
DSN 597-2440

AETC CSS, Randolph AFB
DSN 487-3360

338th TRS, Keesler AFB
DSN 597-2597

42nd CS, Maxwell AFB, Ala.
DSN 493-7011

82nd CS, Sheppard AFB, Texas
DSN 736-5524

HQ AU/SC, Maxwell AFB, Ala.
DSN 493-4320

344th TRS, Lackland AFB
DSN 473-1984

367th TRSS, Hill AFB, Utah
DSN 777-0762

People assigned

Officers 21 Enlisted 34 Civilians 55

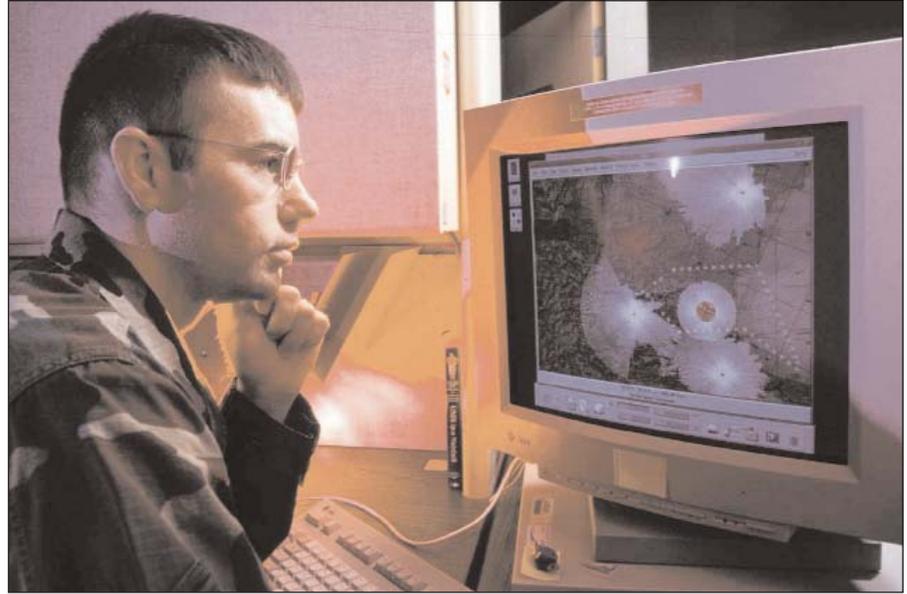
Air Force Materiel Command

Headquarters:
Wright-Patterson AFB, Ohio

<https://www.afmcmil.wpafb.af.mil/HQ-AFMC/IT/>

As of Oct. 1, AFMC/CC directed HQ AFMC/SC and HQ AFMC/CT to merge into HQ AFMC/IT, the directorate of Information Technology. HQ AFMC/IT is awaiting Air Staff approval for the provisionally integrated organization.

Mission: Provides strategic direction for AFMC through communications and information policy, guidance, and resource allocation. Oversees \$15B inventory of Comm and info systems through program and career-field management. Ensures



command-wide information sharing through procurement of a standards-based operating environ-

ment. Manages \$300M budget. Leads 17,000-person workforce in 15 specialized centers.

IT: Director of Information Technology

Kenneth I. Percell, SES
DSN 787-3626

Deputy Director for Comm and Info

Col. Paul Law
DSN 787-2422

Chief Architectural Officer

DSN 787-0624

Chief Technology Officer

DSN 986-3530

ITB, Business Division

DSN 986-0631

ITC, Enterprise e-Business Division

DSN 986-3542

ITX, Planning & Standards Division

DSN 787-8886

ITO, Operations Division (Field Operating Agency)

DSN 787-3677

ITE, Executive Officer

DSN 787-3626

E-mail:

HQAFMC.IT@wpafb.af.mil

Fax: DSN 986-1462

Comm (937) 656-1462

Address: HQ AFMC/IT, 4225

Logistics Ave. Room N136, Wright-Patterson AFB, OH 45433-5772

AFMC Contacts

311 CS/CC
Brooks AFB, Texas
DSN 240-6571

738 EIS/CC
Keesler AFB, Miss.
DSN 597-4381

96 CG/CC
Eglin AFB, Fla.
DSN 872-4468

AFRL/AFOSR
Arlington, Va.
DSN 426-7344

AMARC/XPI
Davis-Monthan AFB
DSN 228-8805

00-ALC/IT,
Hill AFB, Utah
DSN 777-9473

377 MSG/SC
Kirtland AFB, N.M.
DSN 246-1960

75 CS/CC
Hill AFB, Utah
DSN 777-3979

96 CS/CC
Eglin AFB
DSN 872-5931

AFRL/CCI
Wright-Patt AFB
DSN 674-9400

ASC/IT
Wright-Patt AFB
DSN 785-4021

SSG/AQI
Maxwell AFB-Gunter
Annex, Ala.
DSN 596-3473

38 EIG/CC
Tinker AFB, Okla.
DSN 884-7505

78 CS/CC
Robins AFB, Ga.
DSN 468-7808

AEDC/SD
Arnold AFB, Tenn.
DSN 340-5247

AFRL/IFOS
Rome Research Site, N.Y.
DSN 587-2176

ESC/DI
Hanscom AFB, Mass.
DSN 478-2771

SSG/SC
Maxwell AFB-Gunter
Annex, Ala.
DSN 596-4141

46 TG/XPI
Holloman AFB, N.M.
DSN 349-2263

88 CG/CC
Wright-Patt AFB, Ohio
DSN 785-4021

AEDC/SDC
Arnold AFB
DSN 340-6811

AFRL/VTI
Kirtland AFB, N.M.
DSN 263-4130

OC-ALC/IT,
Tinker AFB
DSN 339-4662

WR-ALC/IT
Robins AFB, Ga.
DSN 468- 8551

72 CS/CC
Tinker AFB, Okla.
DSN 339-2683

88 CS/CC
Wright-Patt AFB
DSN 785-4021

AFFTC/IT
Edwards AFB, Calif.
DSN 527-8249

AFSAC/SD
Wright-Patt AFB
DSN 787-6212

People assigned

Officers 11 Enlisted 22 Civilians 85

Air Force Reserve Command

Headquarters: Robins AFB, Ga.

<https://wwwmil.afrc.af.mil/HQ/SC/>

Mission: The Communications and Information directorate is responsible for the development and direction of plans, policies, programs and procedures to ensure effective and efficient C&I support for Air Force Reserve Command. Chief information officer of the command and responsible for strategic information technology planning, validation of IT requirements, and identifying total cost of ownership for command IT. Ensures Reserve forces C&I personnel are properly manned, equipped and trained in accordance with gaining major command and Air Force requirements. Provides enterprise network support and oversight, central review of command software activities and information assurance support for the command.



SC
Col. Richard M. Jensen
DSN 497-1776

SCF:
DSN 497-1531

SCT:
DSN 497-0576

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SC2
Col. George W. Bereza
DSN 497-1808

SCO:
DSN 497-1522

SCX:
DSN 497-1777

Address: HQ AFRC/SC, 155 Richard Ray Blvd, Robins AFB GA 31098-1635

HQ AFRC comm and info subordinate comm units

Tenant units (23)

4th CTCS, March ARB, 4th AF, AMC
35th CBCS, Tinker AFB, 4th AF, ACC
55th CBCS, Robins AFB, 22nd AF, ACC
302nd CF, Peterson AFB, 22nd AF, AMC
349th CS, Travis AFB, 4th AF, AMC
403rd CF, Keesler AFB, 22nd AF, AMC
419th CS, Hill AFB, 10th AF, ACC

433rd CF, Lackland AFB, 4th AF, AMC
442nd CF, Whiteman AFB, 10th AF, ACC
445th CF, Wright-Patterson AFB, 4th AF, AMC
459th CF, Andrews AFB, 22nd AF, AMC
507th CF, Tinker AFB, 4th AF, AMC
514th CS, McGuire AFB, 22nd AF, AMC
622nd CF, Langley AFB, 22nd AF, ACC
716th CF, Seymour Johnson AFB, 4th AF, ACC
719th CF, Eglin Aux Field 3, 10th AF, ACC
908th CF, Maxwell AFB, 22nd AF, AMC
916th CF, Seymour Johnson AFB, 4th AF, AMC

917th CF, Barksdale AFB, 10th AF, ACC
927th CF, Selfridge ANGB, 4th AF, AMC
939th CF, Portland ANGB, 10th AF, ACC
940th CF, Beale AFB, 4th AF, AMC
944th CF, Luke AFB, 10th AF, ACC

Embedded units (8)

305th RQS/SCB, Davis-Monthan AFB, 10th AF, ACC
315th MSS/SCB, Charleston AFB, 22nd AF, AMC
446th MSS/SCB, McChord AFB, 4th AF, AMC
512nd MSS/SCB, Dover AFB, 22nd AF, ACC ▶▶

People assigned

Active duty officers 12 Traditional Reserve officers 12
Active Guard Reserve officers 1 Active duty enlisted 23 ART enlisted 5
ART officers 4 Air Guard Reserve enlisted 4 Traditional Reserve enlisted 24

919th MSS/SCB, Eglin Aux Field 3, 10th AF, AFSOC
 920th MSF/SCB, Patrick AFB, 10th AF, ACC
 931st MSF/SCB, McConnell AFB, 4th AF, AMC
 932nd MSS/SCB, Scott AFB, 4th AF, AMC

Host Bases (13 units)

94th CF, Dobbins ARB, 22nd AF, AETC
 301st CF, Fort Worth NAS JRB, 10th AF, ACC
 434th CS, Grissom ARB, 4th AF, AMC
 439th CS, Westover ARB, 22nd AF, AMC
 440th CF, Gen Mitchell IAP ARS, 22nd AF, AMC
 452nd CS, March ARB, 4th AF, AMC
 482nd CS, Homestead ARB, 10th AF, ACC
 910th CF, Youngstown-Warren ARS, 22nd AF, AMC
 911th CS, Pittsburgh IAP ARS, 22nd AF, AMC
 913rd CF, Willow Grove ARS, 22nd AF, AMC
 914th CS, Niagara Falls IAP ARS, 22nd AF, AMC
 926th CF, New Orleans NAS JRB, 10th AF, ACC
 934th CF, Minn-St Paul IAP ARS, 22nd AF, AMC

NAFs (3 NAFs plus ARPC)

604th RSG/SC, March ARB, 4th AF
 610th RSG/SC, Fort Worth NAS JRB, 10th AF
 622nd RSG/SC, Dobbins ARB, 22nd AF
 ARPC/SC, Denver, Colo.



Air Force Space Command



Headquarters: Peterson AFB, Colo.

<https://www.peterson.af.mil/hqafspc/>

Mission: Air Force Space Command defends the United States through the control and exploitation of space and intercontinental ballistic missile operations.

AFSPC operates and supports the Global Positioning System, Defense Satellite Communications Systems, Defense Support Program, and MIL-STAR satellites. The command also operates the Air Force Satellite Control Network.

Within AFSPC, the Logistics and Communications Directorate is responsible for policy, plans, architectures, integration, space systems sustainment, interoperability, resource management, system management, business process reengineering, and security of communications and information systems and programs.

The directorate provides strategic command, control, communications, computers, intelligence, surveillance and reconnaissance systems to support wartime missions and peacetime operation of space and missile forces. The directorate is also responsible for maintaining and sustaining the nation's ground-based strategic ballistic missile systems.

People assigned

Officer 84 Enlisted 140 Civilians 160

LC: Director, Logistics and Communications Directorate

Brig. Gen. Richard E. Webber
DSN 692-3911

LC-2: Deputy Director, Logistics and Communications Directorate

Col. Andy L. Anderson
DSN 692-3911

LCA: Architecture and Integration Division

DSN 692-3968

LCM: Maintenance Division

DSN 692-3927

LCO: Mission Systems Division

DSN 692-5879

LCR: Logistics Readiness Division

DSN 692-5620

LCX: Plans and Resources Division

DSN 692-5887

CSS: Communications Support Squadron

DSN 692-3862

E-mail: afspc.lc@peterson.af.mil

Fax: DSN 692-9330; Comm (719) 554-9330

Address: HQ AFSPC/LC, 150 Vandenberg St., Ste 1105, Peterson AFB, Colo. 80914-4420

AFSPC Contacts

Numbered Air Forces

14 AF/A6, Vandenberg AFB, Calif.
DSN 276-2591

20 AF/LGK, F.E. Warren AFB, Wyo.
DSN 481-5382

Groups

50 CG, Schriever AFB, Colo.
DSN 560-4001

Squadrons

21 CS, Peterson AFB
DSN 834-4632

30 SCS, Vandenberg AFB
DSN 276-5316

45 SCS, Patrick AFB, Fla.
DSN 854-2179

50 SCS, Schriever AFB
DSN 560-4755

61 CS, Los Angeles AFB, Calif.
DSN 833-0798

90 CS, F.E. Warren AFB
DSN 481-2140

341 CS, Malmstrom AFB, Mont.
DSN 632-2153

460 CS, Buckley AFB, Colo.
DSN 877-6852

721 CS, Cheyenne Mtn AFS
DSN 268-3613

850 SCS, Schriever AFB
DSN 560-4760

Special Support Activities

5 CS, Minot AFB, N.D.
DSN 453-2150

AFSPC/STEM, Tinker AFB, Okla.
DSN 884-7678



Air Mobility Command

Headquarters: Scott AFB, Ill.

<https://www.amc.af.mil/>

Mission: The Air Mobility Team ... Responsive Global Reach for America ... Everyday! AMC provides airlift, air refueling, special mission, and aeromedical evacuation for U.S. forces. AMC conducts more than 350 worldwide sorties per day – demonstrating Global Reach.

It keeps America's capability and character visible, which provides an effective deterrent that protects our allies and keeps our markets open. And if deterrence fails, 'Global Reach' allows rapid and decisive deployment of combat power. HQ AMC/SC's role in the AMC mission is to "provide integrated, responsive and reliable communications and information to our global customers while providing



services and policy for managing information as a strategic resource." SC's PHOENIX STAR initiatives become force multipliers to the AMC mission enabling the global

war on terror and providing a robust infrastructure, dynamic C2, continuity of operations, and greater efficiency through IT services consolidation.

SC: Director of Communications and Information

Col. Michael J. Basla
DSN 779-6251

SCD: Deputy Director of Communications and Information

Col. Laurel A. Warish
DSN 779-6252

SCA: Technical Director

DSN 779-6251

SCP: Programs Management Division

DSN 779-5701

SCT: Architectures and Integration

DSN 779-5511

SCX: Plans, Policy, and Resources

DSN 779-6437

SCY: Operational Systems Management Division

DSN 779-5638

SCR: Reserve Forces Advisor

DSN 779-5342

AMC Contacts

Direct Reporting Units

AMC CG:
DSN 576-5122

868th CS, Scott AFB:
DSN 576-5884

805th CSS, Scott AFB:
DSN 576-6026

Groups

89th CG, Andrews AFB, Md.

Squadrons

6th CS, MacDill AFB, Fla.
22d CS, McConnell AFB, Kan.
43d CS, Pope AFB, N.C.
60th CS, Travis AFB, Calif.
62d CS, McChord AFB, Wash.
89th CS, Andrews AFB, Md.
92d CS, Fairchild AFB, Wash.
305th CS, McGuire AFB, N.J.
319th CS, Grand Forks AFB, N.D.

375th CS, Scott AFB, Ill.
436th CS, Dover AFB, Del.
437th CS, Charleston AFB, S.C.
789th CS, Andrews AFB, Md.

Air Mobility Operations Groups

715th AMOG/SC
Hickam AFB, Hawaii

721st AMOG/SC,
Ramstein AB, Germany

Air Mobility Operations Squadrons

615th AMOS/ADO-C
Travis AFB, Calif.

621st AMOS/CO
McGuire AFB, N.J.

Combat Camera Squadron
1st CTCs, Charleston AFB, S.C.

Air Mobility Warfare Center
AMWC/WCR, Fort Dix, N.J.



Air Force Special Operations Command



Headquarters: Hurlburt Field, Fla.

<https://www.hurlburt.af.mil> or
<https://www.afsoc.af.mil>

Mission: Air Force Special Operations Command is America's specialized air power. AFSOC is the Air Force component of U.S. Special Operations Command and provides Air Force special operations and combat search and rescue forces for global deployment and assignment to geographic combatant commanders. AFSOC missions include direct action, unconventional warfare, special reconnaissance, foreign internal defense, counterterrorism, and combat search and rescue.

The HQ AFSOC/SC mission is to provide combat ready C4I warriors and C4I infrastructure to execute planning, command and control, and combat operations worldwide for special operations and combat search and rescue forces. The SC staff is responsible for providing all tactical and base level communications and information systems to AFSOC units. The nature of special operations in a tactical environment mandates small, lightweight, and modular tactical communications to enable rapid contingency infiltration, exfiltration, and resupply operations.

The SC serves as AFSOC's Chief Information Officer with responsibilities including managing a CIO process that develops a cross-functional, cradle-to-grave IT management scheme to satisfy AFSOC operational mission requirements.

SC: Director, Communications and Information

Col. Michael E. DeHart
 DSN 579-2131

SCE: Executive Officer, Communications and Information

1st. Lt. James R. Correy
 DSN 579-5983

SCM: Chief, Mission Systems Division

Lt. Col. George R. Crouse
 DSN 579-6918

E-mail:

afsoc.sc@hurlburt.af.mil
 Fax: DSN 579-2465

Address: HQ AFSOC/SC, 100
 Bartley Street, Suite 137E, Hurlburt
 Field Fla. 32544-5273

ASC: Deputy Director, Communications and Information

Lt. Col. Stephen B. Czerwinski
 DSN 579-6565

SCC: Chief, Combat Systems Division

Lt. Col. Kent Burkhardt
 DSN 579-2453

SCX: Chief, Plans, Programs, and Resources Division

Lt Col Tim D. Hartje
 DSN 579-2460

People assigned

Officer 18 Enlisted 24 Civilians 11 Contractors 6

AFSOC Contacts

16 CS, Hurlburt Field, Fla.
DSN 579-6643

347 CS, Moody AFB, Ga.
DSN 460-3459

352 OCF, RAF Mildenhall, United Kingdom
DSN 314-238-4520

353 OCF, Kadena AB, Japan
DSN 315-634-8563

106 CF, Westhampton Beach, N.Y.
(NY ANG)
DSN 456-7441

280 CBCS, Dolthan, Ala. (AL ANG)
DSN 358-9234

129 CS, Moffett Federal NAS Calif.
(CA ANG)
DSN 359-9160

193 CF, IAP Harrisburg, Pa. (PA ANG)
DSN 423-2346

193 OCF, IAP Harrisburg Pa. (PA ANG)
DSN 423-2346

305 RQS/SCB, Davis-Monthan, Ariz. (AFRES)
DSN 228-7812

719 CF, Duke Field, Fla. (AFRES)
DSN 875-6789

919 OSS/OSC, Duke Field, Fla. (AFRES)
DSN 875-6634

920 MSF/SCB, Patrick AFB, Fla. (AFRES)
DSN 854-0170

939 CF, Portland, Ore. (AFRES)
DSN 638-4680



Pacific Air Forces



Headquarters: Hickam AFB, Hawaii

<https://www.hqpacaf.af.mil/sc>

Mission: Provides communications and information strategic direction, policy and resources for PACAF units. Ensures global forces have responsive command and control, intelligence, and combat support. Air Force lead for selected programs. Supports combatant commander, coalitions and PACAF units during wartime, exercises and operations other than war. Develops policy in support of command's Chief Information Officer.

SC: Director of Comm and Info

DSN 315-449-4691

SCQ

DSN 315-449-4690

SC-2

DSN 315-449-4133

SCC

DSN 315-449-4682

SCE

DSN 315-449-4640

PACAF AIRPS

DSN 315-449-4300

SCR

DSN 315-449-4131

PACAF CSS

DSN 315-449-3731

SCO

DSN 315-449-4768

E-mail: pacaf.sc@hickam.af.mil

SCP

DSN 315-449-4697

Fax: DSN 315-449-4601, Comm 808-449-4601

Address:

HQ PACAF/SC

25 E. Street, Suite C-310

Hickam AFB, Hawaii 96853-5409 ▶▶

SCI

DSN 315-449-4656

PACAF Units

Numbered Air Forces

5th AF/A6, Yokota AB, Japan
7th AF/A6, Osan AB, Korea
11th AF/A6, Elmendorf AFB, Alaska
13th AF/A6, Andersen AFB, Guam

Field Operating Agencies

PACAF AIRPS, Hickam AFB, Hawaii
PACAF CSS, Hickam AFB, Hawaii

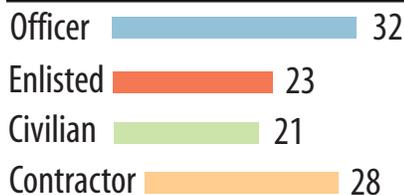
Field Units

3rd CS, Elmendorf AFB, Alaska
8th CS, Kunsan AB, Korea
15th CS, Hickam AFB, Hawaii
56th ACOMS, Hickam AFB, Hawaii
18th CS, Kadena AB, Japan
35th CS, Misawa AB, Japan
36th CS, Andersen AFB, Guam
51st CS, Osan AB, Korea
354th CS, Eielson AFB, Alaska
374th CS, Yokota AB, Japan
607th ASCG, Osan AB, Korea
607th ACOMS, Osan AB, Korea
607th CBCS, Camp Humphries, Korea

PACAF gained ANG units

291st CCS, Hawaii ANG
292nd CCS, Hawaii ANG
293rd CCS, Hawaii ANG
206th CCS, Alaska ANG
234th CCS, California ANG
242nd CCS, Washington ANG
154th ATCF, Hawaii ANG

People assigned



U.S. Air Forces in Europe



Headquarters: Ramstein AB, Germany

<https://wwwmil.usafe.af.mil/direct/sc/index.html>

Mission: Provides United States Air Forces in Europe communications, air-field systems, information management, visual information, and postal strategy, architectures, policy, programming, planning, and resource management. Supports North Atlantic Treaty Organization and United States European Command command and control, intelligence and surveillance, combat, and combat support systems throughout the area of operations across the full spectrum of conflict.

SC: Director of Communications and Information

Col. David B. Warner
DSN 480-6880

SC-2: Deputy Director of Communications and Information

Col. Mark L. Hinchman
DSN 480-6880

SCC: Combat Systems division

DSN 480-7320

SCN: Network Systems division

DSN 480-7942

SCX: Plans, Policy and Resource division

DSN 480-7943

SCY: Functional Support division

DSN 480-6073

SCR: Reserve Forces

Lt. Col. Patrick Harris
DSN 480-6880

E-mail: usafe.sc@Ramstein.af.mil

Fax: DSN 480-7947

Address: HQ USAFE/SC Unit 3050 Box 125
APO AE 09094-0125



Groups

Air Communications Group,
Ramstein AB, Germany
86th CG,
Ramstein AB, Germany

Squadrons

31st Communications Squadron,
Aviano AB, Italy
39th CS,
Incirlik AB, Turkey
48th CS,
RAF Lakenheath, United Kingdom
52nd CS,
Spangdahlem AB, Germany
65th CS,
Lajes AB, Azores
86th CS,
Ramstein AB
100th CS,
RAF Mildenhall
786th CS,
Ramstein AB
886th CS,
Sembach Annex, Germany

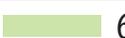
Air Base Group and Squadron/SCs

85th Air Base Group/SC
Keflavik AS, Iceland
422d Air Base Squadron/SC
RAF Croughton, England
423d Air Base Squadron/SC
RAF Molesworth, England
424th Air Base Squadron/SC
RAF Fairford, England
425th Air Base Squadron/SC
Izmir AB, Turkey
469th Air Base Group/SC
Rhein-Main AB, Germany
470th Air Base Squadron/SC
Geilenkirchen NATO AB, Germany
496th Air Base Squadron/SC
Moron AB, Spain

Expeditionary Units

1st Combat Communications Squadron
Ramstein AB, Germany
1st Communications Maintenance Squadron
Kapaun AS, Germany
1st Air Communications Operations Squadron
Ramstein AB, Germany
31st CS,
Aviano AB, Italy

People assigned

Officer  56 Enlisted  338 Civilian  66 Contractor  52



39th CS,
Incirlik AB, Turkey
48th CS,
RAF Lakenheath, United Kingdom
52d CS,
Spangdahlem AB, Germany
65th CS,
Lajes AB, Azores
86th CS,
Ramstein AB
100th CS,
RAF Mildenhall
401st Air Expeditionary Wing/SC
Aviano AB, Italy
786th CS,
Ramstein AB

886th CS,
Sembach Annex, Germany

Field Operating Agencies

USAFE Air Postal Squadron,
Ramstein AB, Germany
USAFE Computer Systems Squadron,
Ramstein AB, Germany

Numbered Air Forces

3rd Air Force/A6,
RAF Mildenhall, United Kingdom
16th Air Force/A6,
Aviano AB, Italy

10th Communications Squadron

Headquarters: USAF Academy, Colo.

10CS.CC@usafa.af.mil

Mission: The U.S. Air Force Academy SC provides its customers with communications and information systems and services for the education, training and support missions of the Air Force Academy.



People assigned

Officer	13	Civilian	46
Enlisted	75	Contractor	100

SC: Communications Squadron CC

Lt. Col. Kristen A. Dotterway
DSN 333-4045

SCS: Chief, Support Flight
DSN 333-8531

SCX: Chief, Plans Flight
DSN 333-2167

SCB: Network Infrastructure
DSN 333-2441

RJV: Contractor Services
DSN 333-9003

E-mail:
USAFA.SC@usafa.af.mil

Fax: DSN 333-2168
Address: 10th CS, 4199 Academy Drive, USAFA, CO 80840-4200

11th Wing

Headquarters: Bolling AFB, D.C.

<https://wwwmil.bolling.af.mil/>

Mission: The Communications directorate of the 11th Wing "Chief's Own" leads communications for warfighting-ready operations supporting the Secretary of the Air Force, the chief of staff, the 11th Wing, and aerospace expeditionary forces. The 11th Wing/SC delivers voice, data, video, TV, photographic, publishing, mail services, and mobile communications, and runs the Air Force photography archive, graphics, and presentations services. Operates, manages and protects more than \$50 million in information and communications systems for Air Force leadership and more than 20 DOD agencies in the national capital region while deploying personnel for expeditionary combat support worldwide.

SC:

Lt. Col. Charles R. (Rusty) Baumgardner
DSN 297-5500

SCX

DSN 297-9060

SCS

DSN 227-8391

SCU

DSN 227-3330

SCB

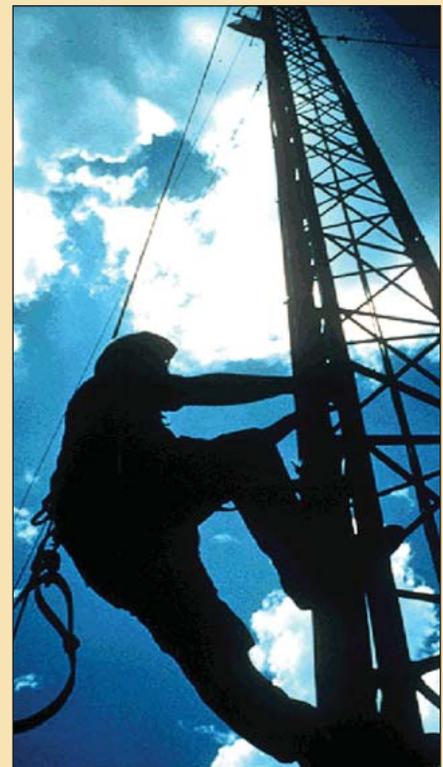
DSN 754-6801

E-mail:

comm.11cs@bolling.af.mil

Fax: DSN 857-6216

Address: 11WG/SC 3 Brookley Ave, Suite 213, Bolling AFB, DC 20032



Air Force Weather Agency



Headquarters: Offutt AFB, Neb.

Web address: <https://afweather.afwa.af.mil/>

Mission: Headquarters Air Force Weather Agency Communications and Information directorate manages worldwide weather communications, weather communications systems, and some dedicated circuits for Air Force weather forces; operates Headquarters AFWA's computer system resources; develops and maintains software running on Headquarters AFWA's computer systems; and establishes and oversees information assurance and

information management policies and practices.

SC
DSN 271-7378

SCA
DSN 271-5861

SCH
DSN 271-2889

SCM
DSN 271-4614

SCS
DSN 271-2861

E-mail: afwa.sc@afwa.af.mil

Fax: DSN 271-8001
Address:
106 Peacekeeper Dr Ste 2N3
Offutt AFB NE 68113-4039

Air Force Office of Special Investigations

Headquarters: Andrews AFB, Md.

Web address: <http://www.dtic.mil/afosi>

Mission: The Air Force Office of Special Investigations provides professional investigative service to commanders of all Air Force activities. AFOSI identifies, investigates and neutralizes criminal, terrorist, and espionage threats to Air Force and Department of Defense personnel and resources. The command focuses on four priorities: detect and provide early warning of worldwide threats to the Air Force; identify and resolve crime impacting Air Force readiness or good order and discipline; combat threats to Air Force information systems and technologies; and defeat and deter fraud in the acquisition of Air Force prioritized weapons systems. The AFOSI Communications and Information directorate provides comprehensive mission informa-

SC
Mr. Timothy Ries
DSN 857-0856

SCT
DSN 857-0367

SCE
DSN 857-0813

SCO:
DSN 857- 0896

SCS
DSN 857-0812

SCX
DSN 857- 0825

E-mail: afosi.SC@ogn.af.mil

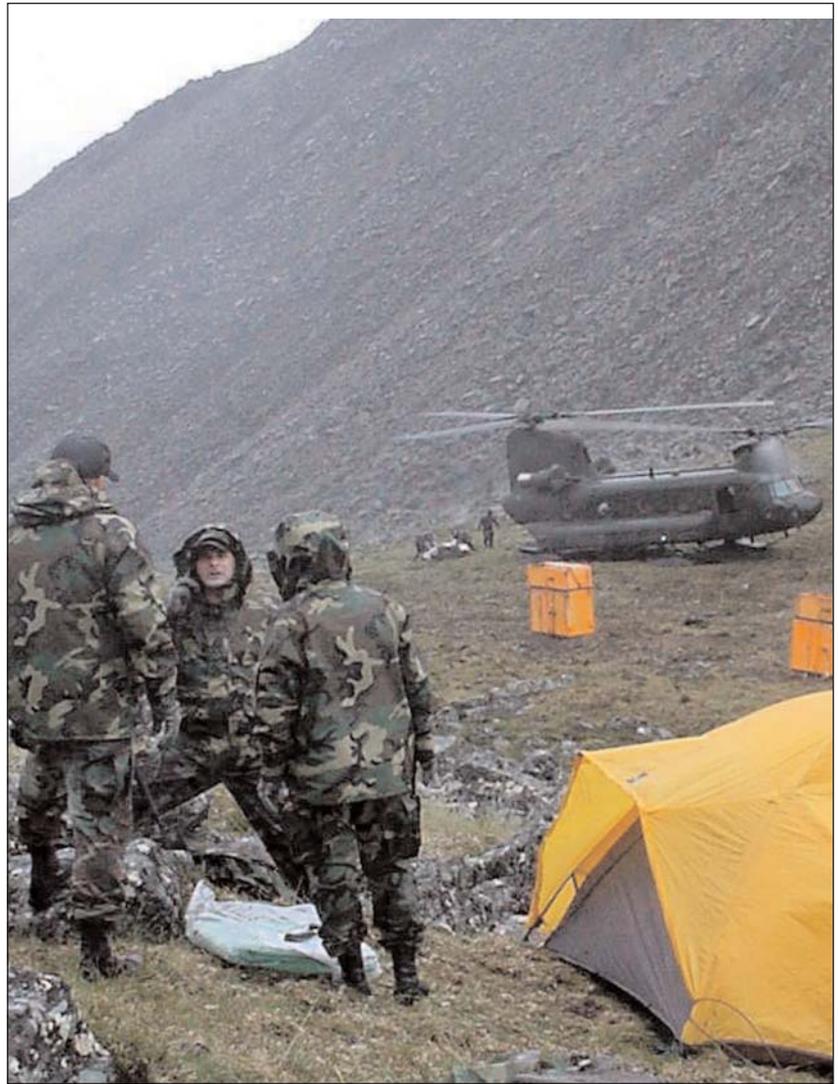
tion systems management and capability to AFOSI's global operations. This includes providing technical support to AFOSI headquarters and its worldwide locations; providing effective information management systems, services, training.

Air Force Communications Agency

Headquarters: Scott AFB, Ill.

<https://public.afca.scott.af.mil>

Mission: The Air Force's Communications and Information technology center of excellence—leaders of the Air Force's total enterprise optimization, integration and implementation of full spectrum "infostructure" capabilities, including voice, data, video, and information services. Provides seamless connectivity for the command and control of air and space forces. Drives innovative information superiority solutions for Air Force warfighters by generating progressive standards, architectures, and force structure policies and guidance. Advocates Air Force-wide communications and information planning, resourcing, testing, training, implementation and sustainment. Deploys specialized strike teams and network assessment capabilities for assured Air Force communications and information combat power. Provides Air Force's only specialized legal office focused on communications and information technology policy and issues. Serves as Air Force's single repository for communications and information related records. Publishes intercom magazine, a monthly journal for the Air Force.



CC: Commander

Col. David Kovach
DSN 779-6571

CV: Vice Commander

Col. James Strawn
DSN 779-6573

CCE: Executive Officer

DSN 779-6571

CA: Technical Advisor

Jim Neighbors
DSN 779-6575

XP: Plans and Resources

DSN 779-5675

GC: Global Connectivity

DSN 779-5046

WF: Warfighter Capabilities

DSN 779-6271

IT: Architecture and Interoperability

DSN 779-5330

TC: Technology

DSN 779-5541

JA: IT Legal Office

DSN 779-6060

HO: History Office

DSN 779-6110

AFCA Liaison to DISA

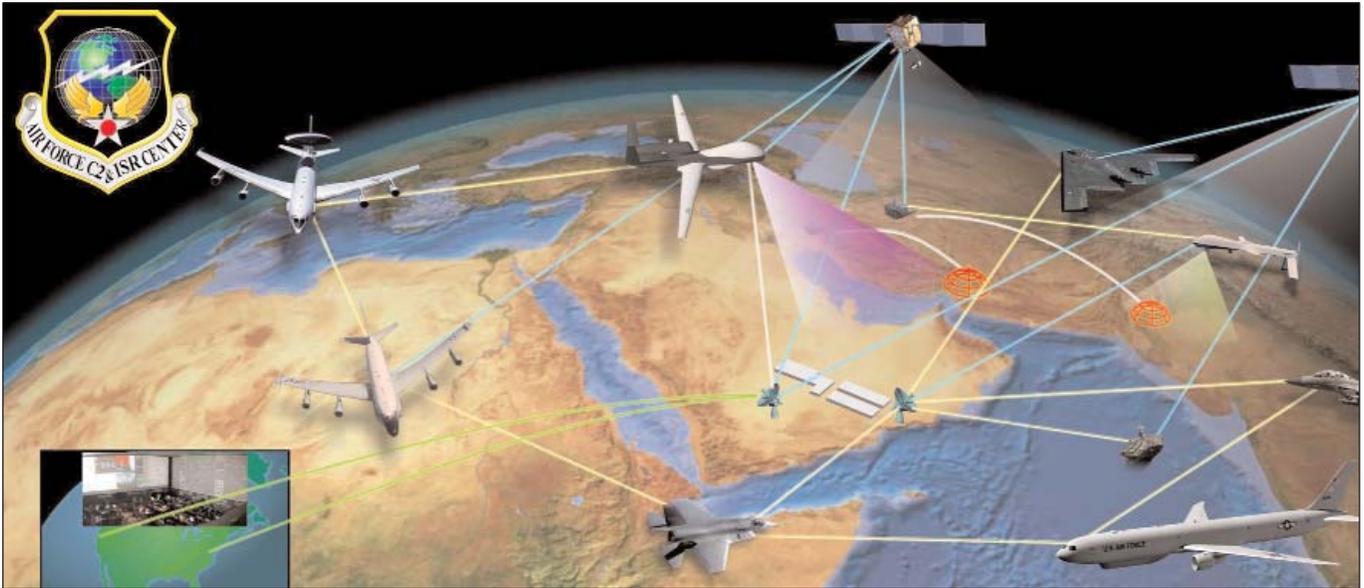
DSN 381-0420

E-mail: afca.cc@scott.af.mil

Fax: DSN 779-6000

Address: HQ AFCA, 203 W. Losey St. Scott AFB, IL
62225-5222

Air Force Command, Control, Intelligence, Surveillance and Reconnaissance Center



Headquarters: Langley AFB, Va.

<http://www.afc2isrc.af.mil>

Mission: As a Field Operating Agency of the Deputy Chief of Staff, Warfighting Integration (AF/XI), the Air Force Command and Control, Intelligence, Surveillance and Reconnaissance Center mission is to support AF/XI initiatives to influence, integrate and improve Air Force C4ISR capabilities.

AFC2ISRC is focused on Joint Force

and Joint Force Air Component Commanders' capability to dominate the battlespace and control forces by developing the science of control to enable the art of command.

AFC2ISRC priorities are engaging the joint warfighter through the Joint Forces Command Joint Battle Management Command and Control Board of Directors; executing the CSAF's vision of the AOC Weapons System horizontally integrated with the Distributed Common Ground System as the hub of the C2 Constellation, and the CONTROLnet

enabled by the Joint Tactical Radio System and Tactical Data Link revolution in our ability to control airpower.

The Center represents warfighters from all the Major Commands and provides the operational warfighter perspective to Air Force C4ISR spiral development and systems acquisition commands and processes.

The Center includes the Command and Control Battlelab, located at Hurlburt Field, Fla., and the Air Force Experimentation Office (AFEO) which leads the planning and execution of the biannual JFEX.

CC: Commander

Maj. Gen Tommy F. Crawford
DSN 574-3271

CV: Vice Commander

Col. William C. Redmond
DSN-574-3271

PA: Public Affairs

DSN 574-0545

Director of Staff

DSN 574-7424

IN

DSN 575-0528

DO

DSN 575-4195

LG

DSN 575-2977

XP

DSN 575-2977

SC: Col. Charles Whitehurst

DSN 575-2999

RA

DSN 575-4329

C2M

DSN 575-2950

Strategic Forces

DSN 574-0246

C2S

DSN 574-7424

TC

DSN 575-4135

C2 Battlelab

850-884-8230

AF

Experimentation Office

DSN 575-2118

Address: AFC2ISRC/CV
130 Andrews Street, Suite 213
Langley AFB VA 23665-1993

Air Force Frequency Management Agency

Headquarters: Alexandria, Va.

<http://www.affma.hq.af.mil>

Mission: As an Air Force field operating agency, the AFFMA's mission is to plan, provide, and preserve access to the radio frequency spectrum for the Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations through analysis and negotiation with international and national, civil and military organizations.



CC: Col. Louis Jakowatz III
DSN 328-1544

CCT: DSN 328-1501

SCM: DSN 328-1506

SCX: DSN 328-1516

E-mail: affma.cc@pentagon.af.mil

Address: AFFMA
2461 Eisenhower Ave, Ste 1203
Alexandria, Va. 22331-1500

Fax: DSN 328-1575

People assigned

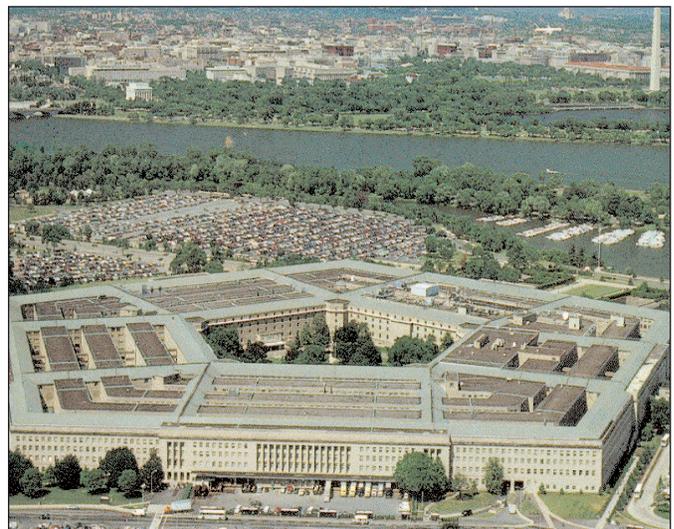
Officer 3 Enlisted 7 Civilian 26 Contractor 5

Air Force Pentagon Communications Agency

Headquarters: Pentagon,
Washington, D.C.

<https://www.afpca.hq.af.mil>

Mission: The Air Force's largest command, control, communications, and computer (C4) field operating agency, AFPCA's mission is to provide the Secretary of Defense, Chairman of the Joint Chiefs of Staff, Secretary of the Air Force, and Air Force Chief of Staff with C4 systems critical to national defense. In addition, AFPCA develops management information systems for OSD and Headquarters Air Force to prepare and submit the President's budget. AFPCA creates decision support tools for senior Department of Defense officials to evaluate events worldwide and respond to crises.



CC: Col. Jed Alexander
DSN 227-4264

CCE: DSN 225-2059

CO: DSN 227-2368

GA: DSN 425-0300

MS: DSN 223-4352

XR: DSN 223-5163

CV Lt. Col. Tracy Phillips
DSN 227-4264

CCF: DSN 223-4334

FM: DSN 223-2750

GN: DSN 227-9935

OA: DSN 227-7011

IA: DSN 425-6880

SC: DSN 222-1159

Air Force Flight Standards Agency



Headquarters: Andrews AFB, Md.

<https://wwwmil.andrews.af.mil/pages/affsa/affsa.htm>

Mission: The mission of Headquarters Air Force Flight Standards Agency is to develop, standardize, evaluate, and certify policy, procedures, and equipment to support AF global flight operations and to centrally manage air traffic control, airfield management, and landing systems for the Air Force. It also performs worldwide inspection of airfields, navigation systems and instrument approaches and manages the Department of Defense Notice to Airmen System.



E-mail: affsa.cce@andrews.af.mil

Fax: DSN 328-1575

CC: Col. Thomas Arko
DSN 857-4714

XRR:
DSN 857-4790

XAO:
DSN 857-2175

XO:
DSN 857-2217

XON:
DSN 994-4206

XRC:
DSN 857-2480

XAD: Lt. Col.
Jack J. Celie
DSN 857-2220

XAE:
DSN 857-4870

XAR:
DSN 857-4840

XOF:
DSN 857-5415

XOP:
DSN 857-2223

XRE:
DSN 857-4790

XRE:
DSN 857-3986

XAM:
DSN 857-4351

XAX:
DSN 857-4356

XOI:
DSN 857-7015

XR:
DSN 857-4308

XRR:
DSN 857-4751

Address

HQ AFFSA
1535 Command Drive, Suite D-307
Andrews AFB, MD 20762

Direct Reporting Units

Det. 1, Flight Inspection Center, Will Rogers Int'l Airport, Oklahoma City, Okla.
Det. 2, Federal Aviation Administration Liaison, Washington, D.C.

People assigned

Officers  67 Enlisted  73
 Civilians  34 Contractors  5 IMAs  4

Air Force Services Agency

Headquarters: San Antonio, Texas

<http://www.afsv.af.mil/>

Mission: The Air Force Services Agency, a field operating agency of HQ USAF Services, helps field commanders increase combat capability and improve productivity through programs promoting readiness, esprit de corps and quality of life for Air Force people. They have two primary missions: combat support and community services. In their combat support role, the Agency assists Services professionals throughout the Air Force in providing food, lodging, fitness, recreation, library support and mortuary services. They also support the Air Staff, major commands, and all Air Force bases in developing and operating a full range of quality of life programs for Air Force members and their families. Responsibilities include developing and disseminating procedures to implement policy, providing technical assistance to the field, preparing and coordinating responses to high-level inquiries, fielding new capabilities, and developing programs that support MAJCOM and installation activities.

The Agency manages Air Force central nonappropriated funds and operates central systems for field support, such as banking, investments, purchasing, data transactions, NAF insurance and benefits programs, and NAF personnel management. HQ AFSVA also supports the Air Force Morale, Welfare, and Recreation Advisory Board and interacts with other agencies and armed services in areas affecting Services programs. The management systems directorate manages information technology systems for the Air Force Services community and Agency headquarters. It is the focal point for IT requirements validation, strategic/architecture planning, and systems acquisition oversight. The directorate establishes IT strategic goals, formulates policy, and ensures deployed systems meet Air Force standards and criteria, are supportable, and can integrate into the Air Force communications and information infrastructure. It also advises Services functional business owners on IT issues and facilitates improvements through effective IT solutions.

Director, Management Systems

DSN 487-6882

Systems Sustainment division

DSN 487-3992

Operations/Network division

DSN 487-5324



Programs/Requirements division

DSN 487-5729

E-mail: afsva.svs@agency.afsv.af.mil

Fax: DSN 487-2886

Address:

HQ AFSVA/SVS

9504 IH 35 North, Ste 250

San Antonio, TX 78233-6636

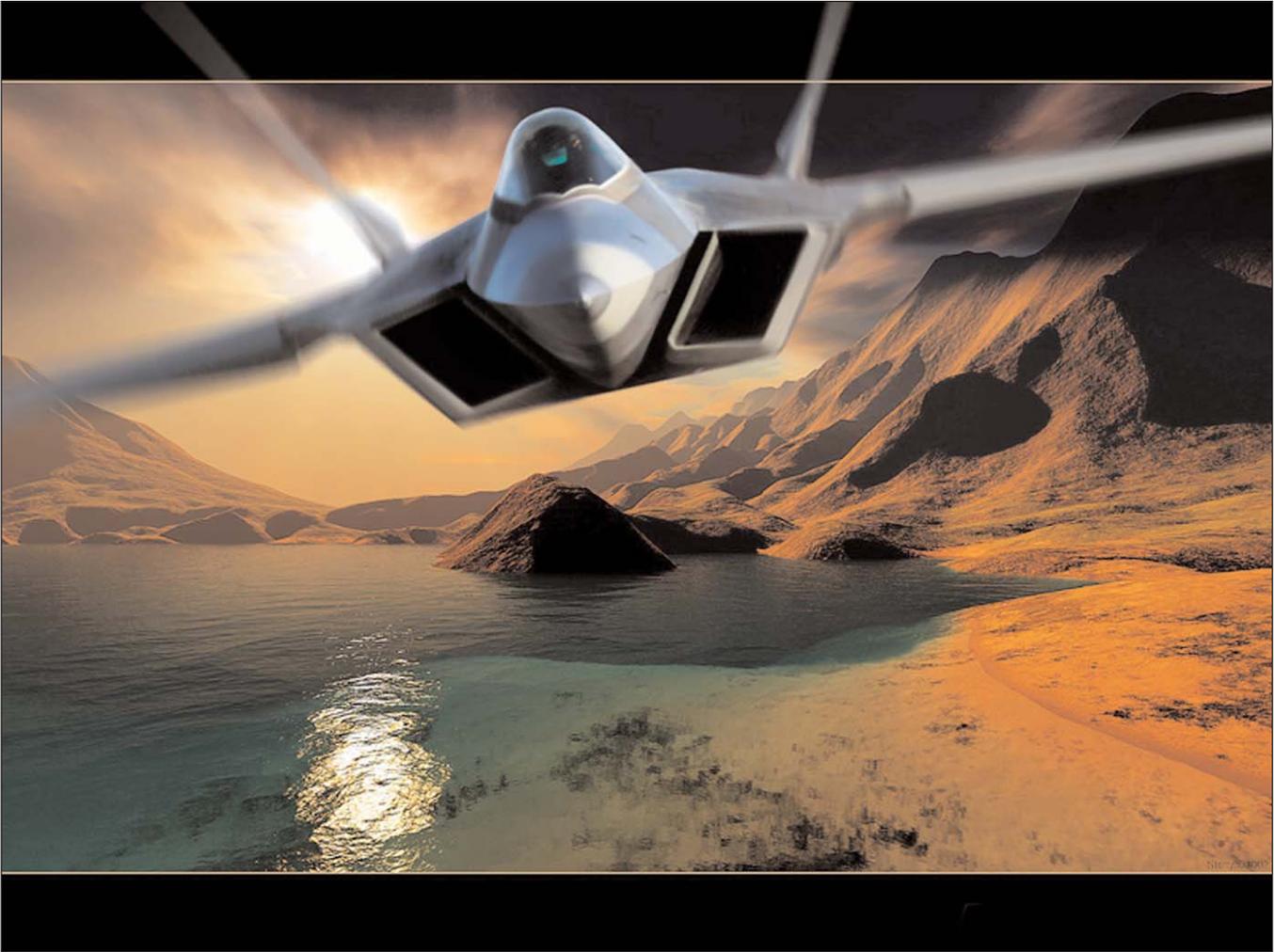
People assigned

Officers 3

Enlisted 3

Civilians 40

Air Force Agency for Modeling and Simulation



Headquarters: Orlando, Fla.

<http://www.afams.af.mil>

Mission: The Air Force Agency for Modeling and Simulation, a field operating agency under HQ USAF/XI, is the Air Force top-level modeling and simulation organization. AFAMS primary missions are to implement Air Force, Joint and DoD M&S policy and standards; support corporate AF M&S planning, requirements, and investment; support establishment, transition, and integration of major AF M&S initiatives and programs; and support AF decision making and

mission execution. AFAMS supports cross cutting initiatives such as Distributed Mission Operations and the Joint Synthetic Battlespace.

CC:

Col. David M. Votipka
DSN 970-5701

CD:

Dr. Mary C. Fischer
DSN 970-5702

MSN:

DSN 970-5765

MSO:

DSN 970-5743

MSP:

DSN 970-5781

TBA:

DSN 225-5522

E-mail: afams@afams.af.mil

Fax: DSN 970-5988

Address
AFAMS
12350 Research Parkway
Orlando, FL 32826-3276

People assigned

Officer  20 Enlisted  3 Civilian  16 Contractor  41

Matériel Systems Group

Headquarters: Wright-Patterson AFB, Ohio

<https://www.msg.wpafb.af.mil>

Mission: Matériel Systems Group acquires, manages, deploys, sustains and upgrades IT information solutions, specializing in integrated weapon system support solutions for depot level and field operations requirements. MSG provides multi-functional stand-alone information management systems, systems integration, IT consulting, project management and the latest in IT solutions such as enterprise data warehousing, e-commerce, and enterprise application integration. MSG provides cutting-edge capabilities through resources such as the Information Technology Application Center, a premier test facility for exploration of new technologies, and through the development of a rapid



prototyping capability. MSG reports to Air Force Matériel Command, through the Electronic Systems Center, Hanscom AFB, Mass.

CD: Lorna Estep
DSN 787-2714

ES:
DSN 787-9904

MA:
DSN 787-6137

PK:
DSN 787-4053

SL:
DSN 787-4984

CT:
DSN 787-2714

FM:
DSN 787-1515

MM:
DSN 787-2649

RM:
DSN 787-8389

TR:
DSN 787-6438

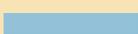
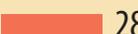
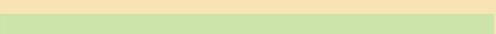
EN: MITRE
DSN 787-8992

IL:
DSN 787-5177

PI:
DSN 684-0358

SI:
DSN 787-5675

People assigned

Officer  29 Enlisted  28 Civilian  546

Standard Systems Group

Headquarters: Maxwell AFB,
Gunter Annex, Ala.

200,000 users and 3 million transactions daily.

<https://web1.ssg.gunter.af.mil>

ED: Executive Director
Mr. Frank Weber
DSN 596-5341

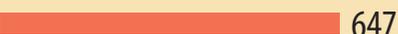
Mission: The Standard Systems Group provides and supports secure combat support information systems and networks for the Air Force and DoD components. Today, SSG systems are used at virtually every Air Force operating base – both in garrison and deployed – with more than

EV: Vice Director
Col. Victor Jevsevar
DSN 596-4403

EA: Technical Advisor
Mr. Kenneth Heitkamp
DSN 596-4405



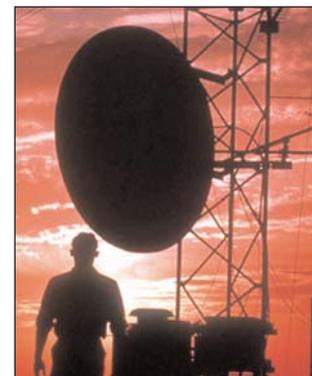
People assigned

Officer  178 Civilian  565
Enlisted  647 Contractor  696

38th Engineering Installation Group

Headquarters: Tinker AFB, Okla.

Mission: The 38th Engineering Installation Group, part of Air Force Materiel Command, reports to the Electronic Systems Center at Hanscom AFB, Mass. The 38th EIG provides a variety of command and control and information systems services including infrastructure planning, engineering, program management, contracting, and specialized testing and analysis for electromagnetic compatibility and pulse protection. The 38th EIG is the only group in the Air Force that plans, engineers, installs, removes, and relocates communications and information systems worldwide. Through a rapid response force, the group provides integrated communications-computer systems and services during war and peacetime for the Air Force and specified DOD agencies anytime, anywhere, under any conditions. The group provides workload and engineering advisory assistance to 19 Air National Guard engineering installation squadrons in 16 states that directly support the group's worldwide mission.



CC

Col. Barney G. Hulsey
DSN 884-7505

CN

DSN 884-7508

GC

DSN 884-7514

GF

DSN 884-9335

GJ

DSN 884-6637

GM

DSN 884-7660

GP

DSN 884-4119

GU

DSN 884-7535

PC

DSN 884-7542

PK

DSN 884-9394

TS

DSN 884-9521

738th EIS

Keesler AFB, Miss.

CC: Lt. Col. Phillip Baca

DSN 597-4381

CCE:

DSN 597-4331

CCF:

DSN 597-1014

CCQ:

DSN 597-1009

DOO:

DSN 597-5549

EEE:

DSN 597-1037

RRF:

DSN 597-4133

RMX:

DSN 597-2247

LSF:

DSN 597-2622

People assigned

38th EIG people

Officer ■ 1 Enlisted ■ 1 Civilian ■ 386

738th people

Officer ■ 11 Enlisted ■ 144 Civilian ■ 33

Air Intelligence Agency

Headquarters: Lackland AFB, Texas

<http://aia.lackland.af.mil/aia/>

Mission: Air Intelligence Agency, headquartered at Lackland AFB, Texas, is a major component of Air Combat Command. The 8th Air Force/Air Intelligence Agency mission is to conduct full spectrum information operations for the Air Force and the nation. Eighth Air Force/Air Intelligence Agency gains, exploits, defends, and attacks information to ensure air, space, and information superiority for warfighters, national decision-makers, and modernization forces.

The mission of Air Intelligence Agency's Assistant Director of Operations for Communications is to enable the AIA IO mission by providing information technology vision, direction, policy, programs, and guidance for 14,000 Agency personnel, operating more than 530 command, control, communications, computers, and intelligence systems, in more than 100 organizations, worldwide. AIA/DOQ, through ADO-C tasking, proposes, develops and implements policy and guidance, integrating Department of Defense, National Security Agency, Department of Defense Intelligence Information Systems, and Air Force policy and guidance, to manage intelligence, communications, and infor-



mation requirements throughout their lifecycle. AIA/DOQ is also responsible for the development, integration, and implementation of operational, systems, and technical architectures and plans, required to support AIA's mission in the primary intelligence functional areas.

Current major systems implementations include the formulation of an AF-level Defense-in-Depth strategy and program, implementation of an information operations portal capability, management of Air Force-wide classified engineering and installation and infrastructure modernization programs, and development of intelligence C4ISR architecture plans.

CC:

Maj. Gen. Paul J. Lebras

E-mail:

AIA/CIO@lackland.af.mil

CV:

Brig. Gen. Neal Robinson

Fax: DSN 969-4670

CA:

Jer Donald Get
DSN 969-2001

Address:
HQ AIA/ADO-C
102 Hall Blvd., Ste. 229
San Antonio, Texas 78243-7009

Address:

HQ AIA
102 Hall Blvd., Ste. 201
San Antonio, Texas 78243

AIA/DOQ:

DSN 969-2600

AIA/DOQW:

DSN 969-2768

ADO-C:

Col. John J. Diamond Jr.
DSN 969-2658

AIA/DOQI:

DSN 969-3718

AIA/DOQA:

DSN 969-2403

Centers:

AFIWC/CC, Lackland AFB, Texas
DSN 969-2091
* AFTAC/CC, Patrick AFB, Fla.
DSN 854-2334

*an administratively supported

NAIC/CC, Wright-Patterson AFB,
Ohio
DSN 787-6400

Wings with Groups:

HQ AIA/8 AF/CD-IO
55th WG, Offutt AFB, Neb.
55th OG, Offutt AFB, Neb.
67th IOW, Lackland AFB, Texas
26th IOG, Ramstein AB, Germany
67th IOG, Lackland AFB, Texas
480th IG, Langley AFB, Va.
544th IOG, Peterson AFB, Colo.
690th IOG, Lackland AFB, Texas
692nd IOG, Hickam AFB, Hawaii
70th IW, Fort Meade, Md.
373rd IG, Misawa AB, Japan
543rd IG, Lackland AFB, Texas
694th IG, Fort Meade, Md.

People assigned

Officer 6 Enlisted 7 Civilian 20

Air Force Information Warfare Center

Headquarters: Lackland AFB, Texas

<http://afiwcweb.lackland.af.mil/>

Mission: The Air Force Information Warfare Center, collocated with HQs Air Intelligence Agency, is one of the AF's four warfare centers. AFIWC creates information warfare advantage for combatant forces by exploring, developing, applying and transitioning counter information technology, strategy, tactics and data to control the information battlespace. Recognizing the importance of normalizing information operations along the lines of air and space operations, the Air Force realigned AIA and AFIWC under Air Combat Command in February 2001 and took the first step to fully integrate IO weapons into the Combat Air Forces. The Center is made up of approximately 1,000 uniquely talented information warriors including civilian, active duty, Air National Guard, and Air Force Reserve personnel. These members develop IW combat information for operations and targeting, perform IW concept exploration, and advance the operational art of IW.

AFIWC supports the full spectrum of IW activities including offensive and defensive counterinformation functions. The Center is a leader in providing comput-



er network defense and information assurance capabilities. AFIWC's operations group and its subordinate squadrons operationalize and deliver information warfare (IW) capabilities to combat forces. Capabilities include:

- Providing electronic warfare support—modeling, analysis, and reachback—to operational forces; IW testing and vulnerability analysis of blue computer networks and systems;

- IW Red Team multidiscipline vulnerability assessments of Air Force bases and units; and

- Development and validation of tactics, techniques and procedures for computer network defense weapon systems.

AFIWC Commander:

Col. George L. Thompson
DSN 969-2091

23 IOS: 23rd Information Ops Squadron

Lt. Col. John D. Bansemer
DSN 945-3601

Warfare Aggressor Squadron

Lt. Col. Herbert G. Porter
DSN 382-6439

AFIWC/IO: Information Operations Directorate

Col. David J. Nicholls
DSN 969-5377

23 IOS, Detachment 1:

Lt. Col. Stephan G. Stringham
DSN 644-2364

346 TS: 346th Test Squadron

Lt. Col. Michael D. Andersen
DSN 945-3460

AFIWC/RM: Resource Mgmt Directorate

Mr. David L. Calder
DSN 969-2578

39 IOS: 39th Information Ops Squadron

Lt. Col. Eugene G. Peterson
DSN 579-3939

453 EWS:

Lt. Col. Thomas W. Jensen
DSN 969-2514

E-mail: afiwcpa@lackland.af.mil

AF-IWB: AF Information Warfare Battlelab

Col. Robert G. Stiegel
DSN 969-3030

92 IWAS: 92nd Information Warfare Aggressor Squadron

Lt. Col. Graham J. Cummin
DSN 945-4176

Fax: DSN 969-3552

Address:

AFIWC
102 Hall Blvd, Suite 346
San Antonio, Texas 78243-7038

318th IOG: 318th Information Ops Group

Col. James H. Keffer
DSN 969-2314

262 IWAS (Washington ANG): 262nd Information

People assigned

Officer 52 Enlisted 105 Civilian 49

Air Force Information Warfare Battlelab

Headquarters: Lackland AFB, Texas

<http://afiwcweb.lackland.af.mil/battlelab/>

Mission: The Air Force Information Warfare Battlelab's mission is to rapidly identify innovative and superior ways to plan and employ information operations capabilities, to organize and train forces for information operations, and to influence IO doctrine and tactics in order to meet current and emerging missions. The Battlelab accomplishes this mission by conducting operational demonstrations of IO initiatives, then evaluating their military worth.

AF-IWB: Solicits IO concepts from USAF operators, industry, other government agencies and academia. Identifies/evaluates IO concepts for potential military value.

Plans/leads successful operational demonstrations. Facilitates transfer of its initiatives and demonstrated concepts to the warfighter via recommendations to the Air Force Requirements for Operational Capabilities Council (AF/XOR) and other appropriate agencies.

Concepts submitted to the AF-IWB should advance

AF-IWB Commander:

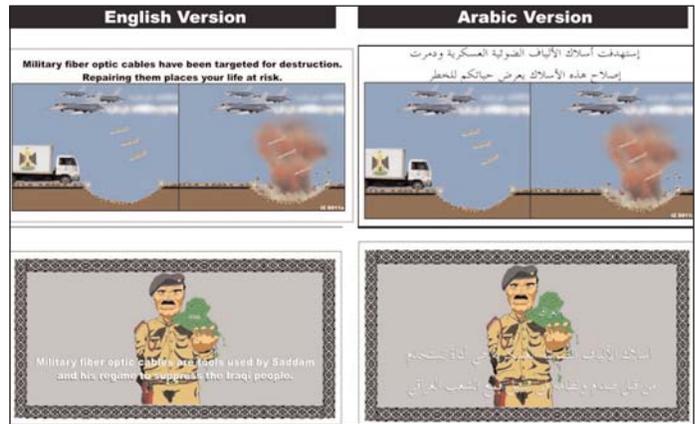
Col. Robert G. Stiegel
DSN 969-3030

Fax: DSN 969-2122
Address:
AF IW Battlelab
102 Hall Blvd, Suite 214
San Antonio, TX 78243-7020

E-mail: IWInnovation@lackland.af.mil

People assigned

Officer ■ 3 Enlisted ■ 2 Civilian ■ 1



an Air Force core competency, be within the mission of the Air Force and apply to an IO discipline as defined by AF Doctrine Document 2-5. Submissions must show operational impact, a low degree of technical risk and a high degree of innovation. "Out-of-the-box" thinking and breadth of application are highly encouraged. Concepts which meet an acknowledged mission need are desirable; however, proposing a solution to a need that has not yet been identified demonstrates a higher degree of innovation. Ideally, a demonstration can be completed within approximately 18 months from contract award.



Air National Guard

**Headquarters: C4 Directorate Offices, NGB,
Arlington, Va.**

<http://www.ang.af.mil>

Mission: Air National Guard's Command, Control, Communications and Computers directorate provides communications and information systems support for the ANG through more than 200 field units which support federal and state worldwide operations and contingency missions in three roles:

Federal: To support national security objectives.

State: To protect life and property and to preserve peace, order and public safety.

Community: To participate in local, state and national programs that add value to America.



ANG

The C4 directorate is the organization responsible for functional management, budgeting, planning, programming and execution for the following:

8th CCG
34th CBCS
2nd JCSS
88th BCF
1st SOCF
1st CSS
19th EIS
15th ACS
15th Air to Ground Ranges
10th ATCS
4th CRTC
2nd ASOC
8th ASOS
1st STS

4th AOGs for USAF AOC augmentation, ANG battle management, ANG managed airspace

Address:
ANG/C4
1411 Jefferson Davis
Highway
Arlington, VA 22202-3231

Fax: DSN 329-2753

C4:
Col. J. Craig Brown
DSN 327-5345

C4A:
Scott Duke
DSN 327-2167

C4B:
DSN 327-2142

C4C:
DSN 327-5371

C4E:
DSN 327-5345

C4I:
DSN 327-5383

C4N:
DSN 327-5384

C4P:
DSN 327-2111

C4R:
DSN 327-2114

ANG C4 Field Units
Air Traffic Control:
241st ATCS, St. Joseph, Mo.
243rd ATCS, Cheyenne, Wyo.
245th ATCS, McEntire, S.C.
248th ATCS, Key Field, Miss.
258th ATCS, Johnstown, Pa.
259th ATCS, Alexandria, La.
265th ATCS, Pease, N.H.
270th ATCS, Kingsley Field, Ore.
297th ATCS, Kalaeloa, Hawaii
Alpena Control Tower, Mich.
Alpena RAPCON, Mich.
Clover Control (ARTCC), Utah
Moffett Field Control Tower, Calif.
Selfridge Control Tower, Mich.
Selfridge RAPCON, Mich.
Springfield Control Tower, Ohio
Volk Control Tower, Wisc.
Volk RAPCON, Wisc.

Air Battle Management:
1st AF, Tyndall AFB, Fla.
NEADS, Rome, N.Y.
WADS, Wash.

SEADS, Tyndall AFB, Fla.
611th ACWS, Oahu, Hawaii
140th ADS, Punta Salinas, Puerto Rico
150th ADS, Kauai, Hawaii
169th ACWS, Hawaii
152nd AOG, Syracuse, N.Y.
157th AOG, St. Louis, Mo
253rd OLAA, Hanscom, Mass.
111th ASOC, Tacoma, Wash.
182nd ASOC, Peoria, Ill.
116th ASOS, Tacoma, Wash.
118th ASOS, Badin, N.C.
122nd ASOS, Pineville, La.
124th ASOS, Boise, Idaho
165th ASOS, Brunswick, Ga.
169th ASOS, Peoria, Ill.
238th ASOS, Meridian, Miss.
274th ASOS, Syracuse, N.Y.
103rd ACS, Orange, Conn.
107th ACS, Phoenix, Ariz.
109th ACS, Salt Lake City, Utah
112th ACS, State College, Pa.
116th ACS, Astoria, Ore.
117th ACS, Savannah, Ga.
123rd ACS, Blue Ash, Ohio
128th ACS, Volk Field, Wisc.
133rd, ACS, Ft Dodge, Iowa
134th ACS, McConnell AFB, Kan. ▶▶

141st ACS, Aquadilla, Puerto Rico
154th ACS, Barking Sands, Hawaii
255th ACS, Gulfport, Miss.

Ranges and Airspace:

266th RANS, Mt. Home AFB, Idaho
Aurburst Range (Det. 1, 140th WG),
Peterson AFB, Colo.
Atterbury Range (IN ANG HQ Det.
1), Edinburgh, Ind
Bollen Range (Det. 1, 193 SOW),
Annnville, Pa.
Cannon Range (Det. 1, 131 FW),
Laquey, Mo.
Fort Drum Range (Det. 1, 174 FW),
Antwerp, N.Y.
Grayling Range (CRTC/DOR),
Alpena, Mich.
Hardwood Range (Volk Field CRTC),
Camp Douglas, Wisc.
Jefferson Range (IN ANG HQ Det.
2), Madison, Ind.
McMullen Range (Det. 1, 149 FW),
Tilden, Texas
Razorback Range (Det. 1, 188FW),
Fort Smith, Ariz.
Shelby Range (ANG CRTC/OTR),
Gulfport, Miss.
Smoky Hill Range (Det. 1, 184BW),
Salinas, Kan.
Townsend Range, Townsend, Ga.
Warren Grove Range (Det. 1, 108th
ARW), McGuire AFB, N.J.
CRTC Alpena, Mich.
CRTC Gulfport, Miss.
CRTC Savannah, Ga.
CRTC Volk Field, Wisc.

Base Comm Flights

101st CF, Bangor, Maine
102nd CF, Otis ANGB, Mass.
103rd CF, Bradley IAP, Conn.
104th CF, Barnes, Mass.
105th CF, Stewart ANGB, N.Y.
106th CF, Suffolk CTY, N.Y.
107th CF, Niagara Falls, N.Y.
108th CF, McGuire AFB, N.J.
109th CF, Schenectady, N.Y.
110th CF, Battle Creek, Mich.
111th CF, Willow Grove ARS, Pa.
113th CF, Andrews AFB, Md.
114th CF, Sioux Falls, S.D.
115th CF, Madison, Wisc.

116th CF, Robins AFB, Ga.
117th CF, Birmingham, Ala.
118th CF, Nashville, Tenn.
119th CF, Hector, N.D.
120th CF, Great Falls, Mont.
121st CF, Rickenbacker ANGB, Ohio
122nd CF, Fort Wayne, Ind.
123rd CF, Louisville, Ky.
124th CF, Boise, Idaho
125th CF, Jacksonville, Fla.
126th CF, Scott AFB, Ill.
127th CF, Selfridge ANGB, Mich.
128th CF, Milwaukee, Wisc.
129th CF, Moffett NAS, Calif.
130th CF, Charleston, W.V.
131st CF, Lambert/St. Louis, Mo.
132nd CF, Des Moines, Iowa
133rd CF, Minneapolis, Minn.
134th CF, McGhee-Tyson ANGB,
(Knoxville), Tenn.
136th CF, Dallas NAS, Texas
137th CF, Oklahoma City, Okla.
138th CF, Tulsa, Okla.
139th CF, St. Joseph, Mo.
140th CF, Buckley AFB, Colo.
141st CF, Fairchild AFB, Wash.
142nd CF, Portland, Ore.
143rd CF, North Kingstown, R.I.
144th CF, Fresno, Calif.
145th CF Charlotte, N.C.
146th CF, Channel Islands ANGS,
Calif.
147th CF, Ellington (Houston),
Texas
148th CF, Duluth, Minn.
149th CF, Kelly AFB, Texas
150th CF, Kirtland AFB, N.M.
151st CF, Salt Lake City, Utah
152nd CF, Reno, Nev.
153rd CF, Cheyenne, Wyo.
154th CF, Hickam AFB, Hawaii
155th CF, Lincoln, Neb.
156th CF, Puerto Rico
157th CF, Pease ANGB, N.H.
158th CF, Burlington, Vt.
159th CF, New Orleans, La.
161st CF, Ariz.
162nd CF, Tucson, Ariz.
163rd CF, March ARB, Calif.
164th CF, Memphis, Tenn.
165th CF, Savannah, Ga.
166th CF, New Castle, Del.
167th CF, Martinsburg, W.V.

168th CF, Eielson AFB, Alaska
169th CF, McEntire ANGB, S.C.
171st CF, Pittsburgh ANGS, Pa.
172nd CF, Jackson, Miss.
173rd CF, Klamath Falls, Ore.
174th CF, Hancock Fld
(Syracuse), N.Y.
175th CF, Martin State Airport,
(Baltimore), Md.
176th CF, Kulis ANGB
(Anchorage), Alaska
177th CF, Atlantic City, N.J.
178th CF, Springfield, Ohio
179th CF, Mansfield, Ohio
180th CF, Toledo, Ohio
181st CF, Hulman Reg Apt (Terre
Haute), Ind.
182nd CF, Peoria, Ill.
183rd CF, Springfield, Ill.
184th CF, McConnell AFB, Kan.
185th CF, Sioux City, Iowa
186th CF, Meridian, Miss.
187th CF, Dannelly Field,
(Montgomery), Ala.
188th CF, Fort Smith, Ariz.
189th CF, Little Rock AFB, Ark.
190th CF, Forbes Field, Topeka, Kan.
192nd CF, Richmond, Va.
193rd CF, Harrisburg, Pa.
193rd OCF, Harrisburg, Pa.
702nd CSS, Tyndall AFB, Fla.

Engineering Installation:

130th EIS, Salt Lake City, Utah
202nd EIS, Macon, Ga.
205th EIS, Oklahoma City, Okla.
210th EIS, St. Paul, Minn.
211th EIS, Annnville, Pa.
212th EIS, Milford, Mass.
213th EIS, Stewart ANGB, N.Y.
214th EIS, New Orleans, La.
215th EIS, Everett, Wash.
216th EIS, Hayward ANGS, Calif.
217th EIS, Springfield, Ill.
218th EIS, Jefferson Barracks,
(St. Louis), Mo.
219th EIS, Tulsa, Okla.
220th EIS, Zanesville, Ohio
241st EIS, Chattanooga, Tenn.
243rd EIS, South Portland, Maine
270th EIS, Willow Grove ARS, Pa.
272nd EIS, LaPorte AGS, Texas
273rd EIS, Jefferson County AP,

(Beaumont), Texas

Combat Communications:

162nd CCG, North Highlands ANGS,
Calif.
201st CCG, Hickam AFB, Hawaii
226th CCG, Montgomery, Ala.
251st CCG, Springfield, Ohio
252nd CCG, Tacoma, Wash.
253rd CCG, Otis ANG Base, Mass.
254th CCG, Garland ANGS, Texas
281st CCG, Coventry, R.I.
114th CBCS, Patrick AFB, Fla.
143rd CBCS, Seattle, Wash.
147th CBCS, San Diego ANGS, Calif.
149th CBCS, North Highlands
ANGS, Calif.
206th CBCS, Elmendorf AFB, Alaska
221st CBCS, Garland ANGS, Texas
222nd CBCS, Costa Mesa ANGS,
Calif.
223rd CBCS, Hot Springs, Ark.
225th CBCS, Gadsden, Ala.
228th CBCS, McGhee Tyson ANGB,
Tenn.
231st CBCS, Andrews AFB, Md.
232nd CBCS, Montgomery, Ala.
234th CBCS, Hayward ANGS, Calif.
236th CBCS, Hammond, La.
239th CBCS, Bridgeton, Mo.
240th CBCS, Eastover, S.C.
242nd CBCS, Spokane IAP, Wash.
244th CBCS, Portland, Ore.
256th CBCS, Cheney, Wash.
261st CBCS, Van Nuys, Calif.
262nd CBCS, Bellingham, Wash.
263rd CBCS, Badin, N.C.
264th CBCS, Peoria, Ill.
265th CBCS, S. Portland, Maine
267th CBCS, Otis ANGB, Mass.
269th CBCS, Springfield, Ohio
271st CBCS, Annnville, Pa.
272nd CBCS, Portland IAP, Ore.
280th CBCS, Dothan, Ala.
282nd CBCS, North Smithfield, R.I.
283rd CBCS, Dobbins ARB, Ga.
285th CBCS, Kingshill,
Virgin Islands
291st CBCS, Hilo, Hawaii
292nd CBCS, Hahului, Hawaii
293rd CBCS, Hickam AFB, Hawaii
224th JCSS, Brunswick, Ga.
290th JCSS, MacDill AFB, Fla.

AF Comm and Info Career Program

Location: Randolph AFB, Texas

<http://www.afpc.randolph.af.mil/cp/cicp>

Mission: The Communications and Information Career Program supports more than 10,000 Air Force registrants in communications, computers, information management and visual information. We provide competitive job opportunities and professional development for CICP registrants. In addition, we administer the AF CICP career broadening and PALACE Acquire Programs.

The CICP team offers career counseling to registrants to help them better manage their careers. They assist military and civilian supervisors with candidate referral lists, employee career briefs, and selection guidance.

In professional development,

short and long-term training for executive and managerial development is provided. Tuition assistance is available to qualified registrants pursuing undergraduate or graduate education in a communications and information related degree.

Career broadening positions provide opportunities to develop new skills, broaden existing functional skills, and enhance leadership perspective. Vacancies are announced on the CICP web site and list server and require AF-wide mobility.

Workforce renewal is achieved through the Air Force PALACE Acquire Program. The program targets college graduates and offers two to three years of formal and on-the-job training at Air Force organizations throughout the United States.

E-mail: cicp@randolph.af.mil

DSN 665-3691

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Jessica Spencer-Gallucci

Position Management:

Linda Elms, Eugenia Harms, Steve Lewis and Al Tudyk

Professional Development:

Vicki Najera

PALACE Acquire:

Bea Ramirez

Comm and Info Officer Assignment Team

Location: Randolph AFB, Texas

www.afpc.randolph.af.mil/com-comp/

Mission: The Communications-Information Officer Assignment Team is part of the Directorate of Assignments, Air Force Personnel Center, Randolph AFB, Texas. The team is responsible for assignment actions, professional development, and counseling for more than 4,800 communications and information officers worldwide that comprise the largest mission support career field in the Air Force.

The team examines individual qualifications, availability, and experience to match officers to DOD manpower requirements at more

than 500 locations. They select officers for special duty, cross flow and joint tours. The team interfaces with joint/departmental, Air Staff, and major command personnel staffs to identify requirements, establish priorities, and ensure critical positions are filled. They also advise commanders, supervisors, and career field officers on assignment system processes.

Becoming a future Air Force leader is an on-going process and successful senior officers built their careers one assignment at a time. The Communications-Information Officer Assignment Team plays a key role in developing future Air Force leaders who fully understand the operational Air Force, can demonstrate breadth and depth in their career field, have proven their ability to lead, and think of them-

selves as aerospace operators first, specialists second.

DSN 665-2491

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